

Aircraft Research Association Ltd is a Centre of Excellence in Computational Aerodynamics, Wind Tunnel Model Design and Manufacture, Experimental Aerodynamics and related Technology and Services. These offerings allow us to provide specialist input to civil and military aerospace and related market projects, from the very early design concept stages, right through to upgrades of in-service capability.

Aircraft Research Association Ltd seeks excellence in every aspect of its business and is committed to delivering products and services of the highest standard whilst being able to provide a high level of customer confidentiality and a flexible service to respond quickly and efficiently to the changing needs of its customers.

This policy has been written and endorsed by the Management Team and complements our overall strategic plan of promoting continual improvement and thus Aircraft Research Association through our integrated management system is committed to:

- maintaining, developing and continually improving our risk-based integrated management system to meet the requirements of ISO 9001:2015 and all applicable contractual and regulatory requirements, including those relating to climate change,
- integrating recognised quality management best practice into our business operations and documenting Quality accountability to competent and experienced employees, with recorded approvals that are regularly reviewed,
- setting quality objectives, targets and programmes to monitor our quality performance and implement improvements where appropriate, whilst effectively communicating these to the business,
- undertaking regular reviews and audits to determine the success of our performance and the effectiveness of the systems,
- ensuring quality issues are identified, investigated and prevented through our Non-Conformance process, and through communication with our interested parties, reviewing the services we provide and updating accordingly,
- ensuring customer needs and expectations are determined and fulfilled with the aim of achieving greater customer satisfaction,
- ensuring the quality commitments made to customers are understood and our Quality management capability and resource is planned and deployed to ensure high quality, including the prevention of defects, throughout product lifecycle and across the supply chain,
- providing appropriate training and supervision to our employees such that they are able to perform their duties in a way that enhances employee knowledge and does not compromise our policy and objectives,
- ensuring all staff understand the requirements of the quality policy.

This policy is reviewed on a regular basis to ensure it is compatible with the context and strategic direction of the Company.

Signed: *ES Parkinson*

Print: Emma Parkinson

on behalf of Aircraft Research Association Ltd.

Title: Chief Executive

Date: 26<sup>th</sup> March 2025